



# Powering supply chain value

## KPMG Powered Enterprise Supply Chain enabled by SAP

Outcome-driven functional transformation

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## Bringing you the future of digital supply chain

The role of supply chains in modern enterprises is growing increasingly important. With supply chains being driven by customer needs instead of just products and processes, connecting the front, middle, and back offices is critical.

Faced with empowered customers, emerging technologies, cyber threats, severe periodic disruption, and a battle for skills, chief operating officers face important questions:

- Is my supply chain initiative focused on customer experience metrics?
- Does my wide-ranging supply chain function as one virtual organization?
- Can I see my total demand and supply picture at any point in time?
- How quickly can I identify and respond to a potential supply continuity issue?
- Are product movements driven by actual demand or by forecasted demand?

Built on our business-led approach to transformation and deep functional experience, KPMG Powered Enterprise Supply Chain enabled by SAP is an outcome-driven functional transformation digital solution delivered via solution- and service-oriented cloud technology. It helps to deliver future supply chains—today.

“KPMG Powered Enterprise Supply Chain, provided a cloud-powered integrated platform that delivered visibility over inventory and a strong foundation for future growth.”

— Lasse Erik Moen, CEO, Barnes Hus

## Components of Powered Supply Chain

### KPMG Target Operating Model

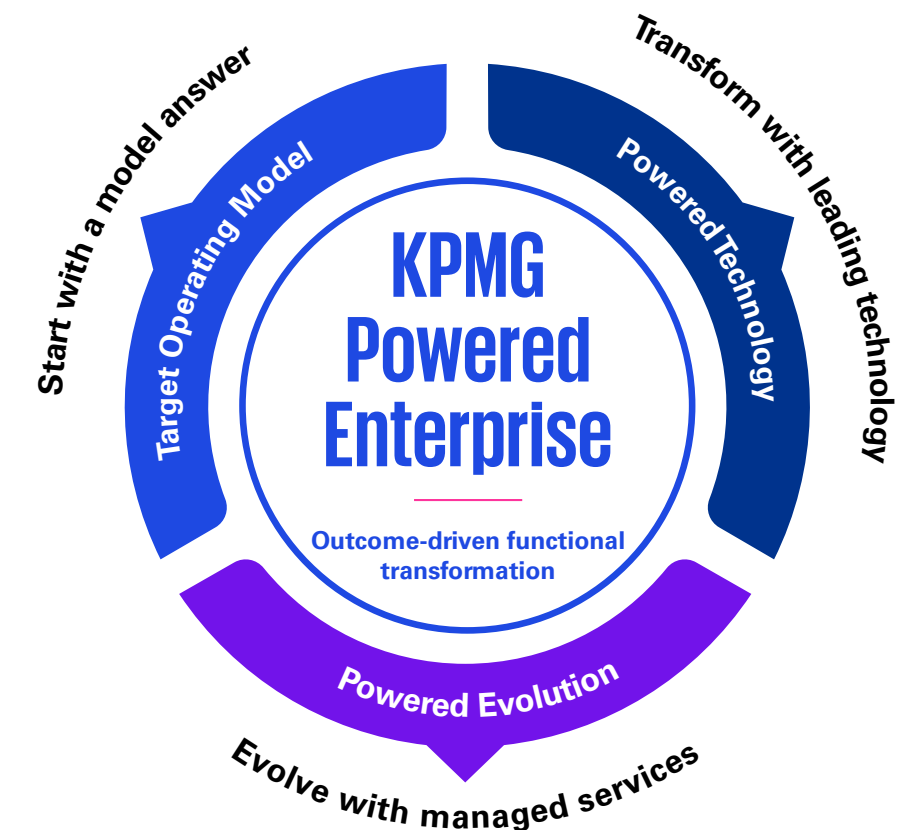
A holistic design of how your business works, the Target Operating Model includes six design layers and locks in KPMG professionals' knowledge of functional and industry leading practice.

### KPMG Powered Technology

Leading SaaS platforms preconfigured to reflect leading practice are enhanced with prebuilt digital assets that incorporate artificial intelligence and advanced automation.

### KPMG Powered Evolution

Managed services help drive improvement and realize the full value from the latest leading practices and technology innovations.



# A model answer to help achieve the results that matter

For sustainable supply chain transformation, an efficient target operating model should extend beyond the traditional people-process-technology layers. The KPMG Target Operating Model (TOM) includes six design layers:

## Governance

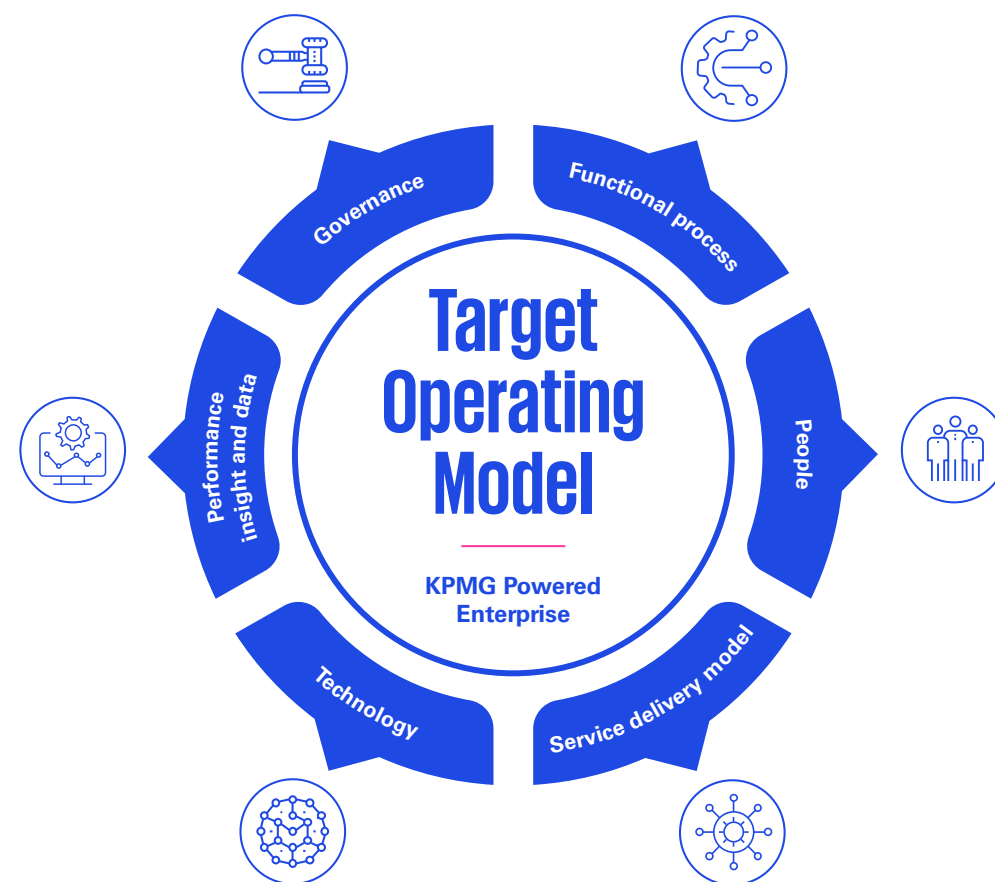
Risks, controls, and security segregation requirements related to processes; incorporates policies that help govern the processes and technologies

## Functional process

Backbone of the TOM to which everything else relates incorporates leading practices, process taxonomies, process flows, and maturity models that describe functional operation

## Performance insights and data

Data and analytics to inform decision-making and support business performance with the related master data structures to enable these



## People

Intersects with functional process to describe who does what; includes roles, organizational relationships, competencies, and skill requirements needed to execute all process areas

## Technology

Describes which technologies support what parts of each process, and how technology applications are integrated

## Service delivery model

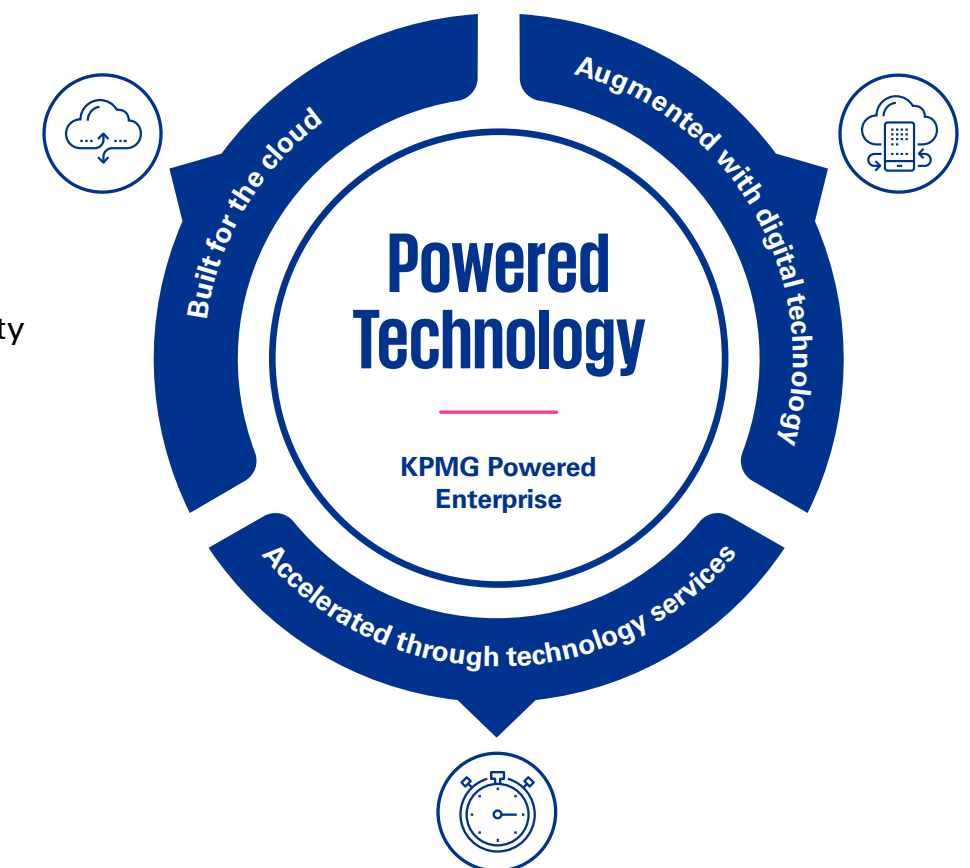
Defines where and by whom processes should be performed; also describes incremental components required to run and operate a capability center

# A technology-driven path to supply chain transformation

Powered Technology helps you realize efficient time-to-value because you start with a prebuilt SAP S/4HANA solution that incorporates our industry-specific leading practices in our Target Operating Model.

KPMG professionals can leverage a shared portfolio of digital use cases that demonstrate how to enhance specific process areas. From day one, you can tap straight into leading practice across your supply chain, from quote to cash to idea to commercialization, and can potentially reap the following benefits:

- Real-time, customer-driven production lines
- The ability to exploit micro supply chains to respond to change
- Cross-functional data turned into insights
- Leading-edge functionality
- Ability to invest in new, updated capabilities
- Advanced tech that attracts talent.



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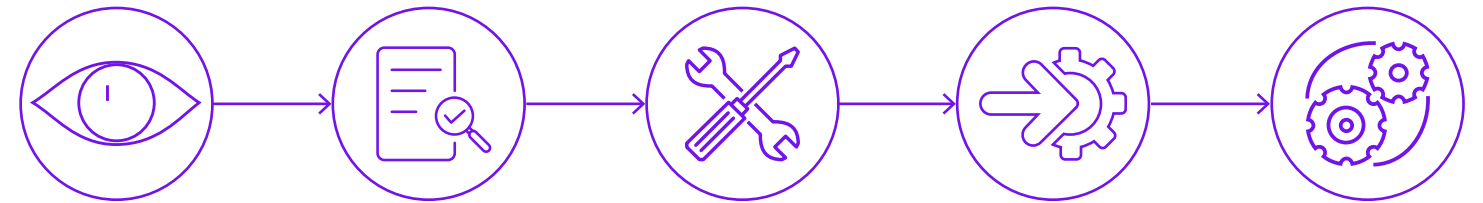
# Powered Evolution—designed to help improve your business

A key advantage of Powered Supply Chain is Powered Evolution—an evergreen release cycle that keeps you current with our leading practice and latest supply chain TOM, together with the latest updates from your cloud provider. Powered Evolution’s innovation goes beyond technology updates.



## Delivering results, collaboratively

KPMG Supply Chain transformation professionals use our iterative delivery methodology and tooling; underpinning this methodology is the KPMG Powered Enterprise Execution Suite, which helps ensure consistent delivery across three key areas: program management, value management, and change management.



- |   |   |   |   |  |
|---|---|---|---|--|
| <p><b>Vision</b><br/>Develop and align stakeholders around a common vision of the future TOM.</p> | <p><b>Validate</b><br/>Leverage Powered Enterprise assets to validate and document the “to-be” TOM design layers.</p> | <p><b>Construct</b><br/>Build and test each design layer of the TOM using an iterative testing process.</p> | <p><b>Deploy</b><br/>Deploy the solution and implement the TOM to users enabled for the new way of working.</p> | <p><b>Evolve</b><br/>Complete post-go-live support, value realization analysis, project closure procedures and transition to managed services programs, as applicable.</p> |
|---|---|---|---|--|

### Powered Supply Chain is designed to help you:

- 1 Transform the way you run supply chain operations
- 2 Build agile supply chain functions that evolve as you grow
- 3 Help your people adopt and embrace change
- 4 Exploit new technologies for supply chain value and performance
- 5 Drive future success with the latest supply chain leading practice
- 6 Enhance service delivery and use of data for competitive advantage

For Supply Chain leaders looking to unlock the power of data and create new opportunities that add value to the wider business, Powered Supply Chain can be a digital solution that works.

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## Leading practice starts today

KPMG Powered Enterprise is about functional transformation; your business's future agility; and real, long-lasting change that's repeatable across your business. It's the culmination of our sustained investment in technology, decades of experience in leading practice, and ongoing collaboration with clients and key industry providers. It serves to align advances in digital technology with the rapidly evolving needs of business, so your organization can find, and secure, its place in the future.

## Put KPMG Powered Enterprise to work

KPMG Powered Enterprise Supply Chain is not just about migrating supply chain to the cloud. It's about leveraging Powered's prebuilt assets to transform the way you run your business and unleashing new levels of agility, insight, efficiency, and performance. The value can be multiplied as you repeat success across your business.

### Achieve better outcomes across every business function:

- KPMG Powered Enterprise Cyber
- KPMG Powered Enterprise Finance
- KPMG Powered Enterprise HR
- KPMG Powered Enterprise Internal Audit
- KPMG Powered Enterprise IT
- KPMG Powered Enterprise Marketing, Sales, and Service
- KPMG Powered Enterprise Procurement
- KPMG Powered Enterprise Risk
- KPMG Powered Enterprise Supply Chain

## Meet the future with confidence

Powered KPMG understands the full technology landscape SAP can bring to the market. We have years of experience helping clients in many sectors use it to their advantage. The future doesn't wait. Our trusted experience in people, technology, and business-led transformation, combined with the advanced capability of SAP's digital and cloud-based ecosystem, can help guide you to the future with confidence.

## Our SAP experience

KPMG brings a long history of successfully working with SAP solutions in most industries, and we are here to help you succeed. Our delivery teams have experience across SAP solutions including S/4HANA public and private cloud, SAC, Ariba, IBP, HXM, and BTP.

- **25** countries
- **5000+** SAP professionals
- **1200+** experts in the Americas



To find out more about Powered Supply Chain enabled by SAP and the transformative impact it can have on your business: [visit/kpmg.us/PoweredSupplyChain](https://www.kpmg.us/PoweredSupplyChain).

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